

## Master Plan, Phase II: From Concept to Design

### Working Group “Charter”

#### Objectives:

- Integrate facilities, education, finance and advancement perspectives with emerging “innovation strategy”
- Extend/update Master Plan so we can:
  - *Near-term* - maximize our deferred maintenance dollars/sequence projects appropriately
  - *Intermediate term* - determine two or three projects that feature excellence in design and sustainability; to guide other, forthcoming projects
  - *Long-term* - determine additional projects to fill out plan
  - Inform and align with Capital Campaign(s)

Remit: Update/extend MP to take us from “concept to coherent design and buildable projects” – making sure to incorporate sustainability, programming, architectural design, funding, and sequencing perspectives.

#### Membership:

- Chair: Alan Affeldt
- Members: Steve Dichter, Shafee Jones-Wilson (liaison to Facilities Committee), Marybeth Kravits (liaison to Education Committee), Justin Lee (Chair, Facilities Committee), Victoria Mora, Fred Nathan (liaison to Strategic Planning Committee)
- Staff: Todd Austin

#### Key end products:

- “Repeatable” Master Plan reference document summarizing work to-date, current thinking, and open issues.
- Specific recommendations for upcoming capital projects, and other supporting actions.