

Finance Committee



Finance Committee



- We expect to finish the current year with a small surplus, between \$50k-\$100k.
- Smoke remediation and evacuation expenses are included in this projection but come through in early-to-mid June.
- Expenses could range from \$125k-\$225k depending on how deductibles are figured and what insurance does and doesn't cover.
- Process could take 2-3 more months to be completely finished.

Finance Committee - FYE 2023 Budget



- FYE 2023 budget presented and “blessed” by Finance Committee:
Presented to BOT for formal approval.

- Financial Levers & Considerations For FYE 2023 Budget:

- Accounts for increased tuition collected from families/ NC’s at \$3.4M.
- Assumes employee raises: 4% for above \$50k, 5% raise below \$50k.
- Accounts for cash reserve carry-over of \$250k (down from \$400k originally)
- Accounts for \$400k in operational budget reductions across the board
- Projects a \$55,000 surplus. Future projected deficits outlined below:

FYE 2023	FYE 2024	FYE 2025	FYE 2026	FYE 2027
\$55,000	(\$280,000)	(\$190,000)	(\$392,000)	(\$481,000)

Finance Committee - 3 Year Engineering Project



What are the financial levers that were “pulled” in the budget process?

FINANCIAL LEVERS	FYE 2023 (T1)	FYE 2024 (T2)	FYE 2025 (T3)
Tuition Collected/ Scholarship Mix	Increased Tuition Collected	63% Scholarship Impact Rate: less is better.	63% Scholarship Impact Rate: less is better
Employee Raises	4%/5% Employee Raises	4.5% Employee Raises	3% Raises
Cash Carry-Over	\$250,000	\$250,000	\$100,000
Operational Budgets	Decreased by \$400k	Held Flat	TBD
Employees	3 positions eliminated via attrition: Facilities (1), Security (1), Mailroom reorganized	No Changes/ TBD	TBD
Endowment Draw		Assumes 20% endowment value drop (includes market correction)	
CapEx	Reduced to \$500k from \$650k	Kept at \$500k	Reduced to \$400k from \$500k

Investment Committee



- See Michael Taylor slides.

Audit Committee



- The FYE 2021 Audit has experienced significant delays as a result of an inaccurate initial trial balance and difficulty completing the endowment roll-forward.
 - The school and the auditor share responsibility for the delays, albeit the school bears more of the burden than the auditor.
- At the time this slide was created, the audit was still “in process.”
- The Audit Committee and Board of Trustees needs to discuss if they will continue using the same auditor or change auditors in the future.

Facilities Committee

FYE 2022 CapEx Summary: Budget \$650k



FYE 2022 Completed Projects - \$650k budget

- HVAC replacement on Kluge
- New roofs over Anixter-Hebner & Kluge
- Castle sewer line cleaned/stabilized
- Dwan Light Sanctuary repairs
- Gym lights upgraded to LED
- Kitchen Servery updated
- Auditorium lights upgraded
- Office furniture upgraded
- Killi electrical upgraded
- Library retaining wall replaced before failure
- Smith Home purchased for additional faculty housing.
- Land by Pine Forest purchased in land auction.
- Actual cost closer to \$750k.

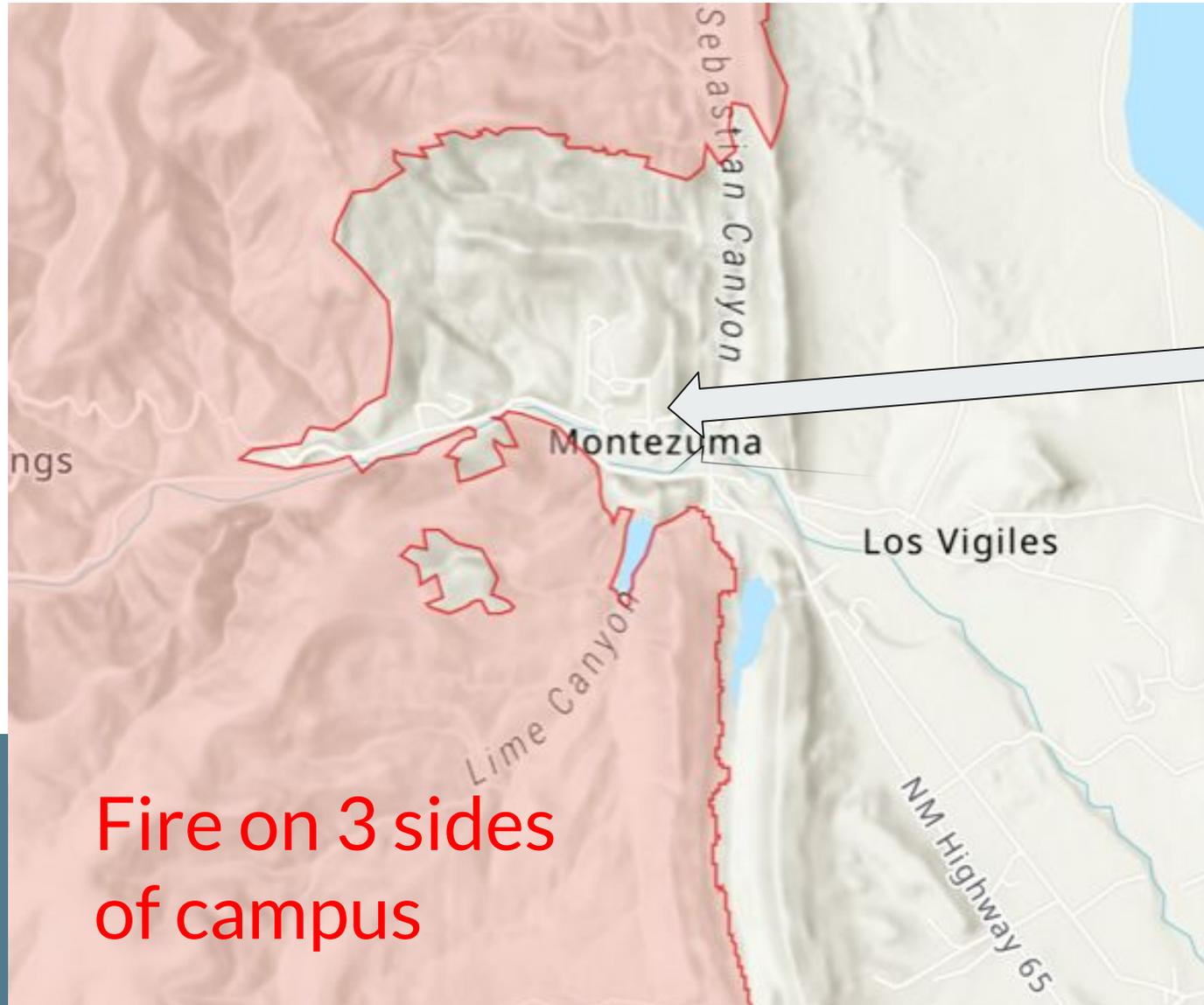
FYE 2023 Projects - \$500k budget

- Completely redo Kluge Atrium bathrooms
- Buy Facilities a lift for elevated maintenance projects (gutters, tree maintenance, roofing repair, fire risk reduction)
- Replace hallway carpeting in 2 dorms, B1 & B4
- Finish outdoor classroom, retaining wall
- Determine next steps on oval grass (lost in evacuation due to no water)

Fire Map - How Close Was The Fire To Campus?



UWC-USA
Campus



Fire on 3 sides
of campus

Smoke Damage - Castle



Soot inside
window sills of
the Castle

Smoke Damage - Dorms



Soot inside window sills of dorms.

Smoke Damage - IT Building



Embers on the carpet inside the IT Building

Facilities Projects - non-fire

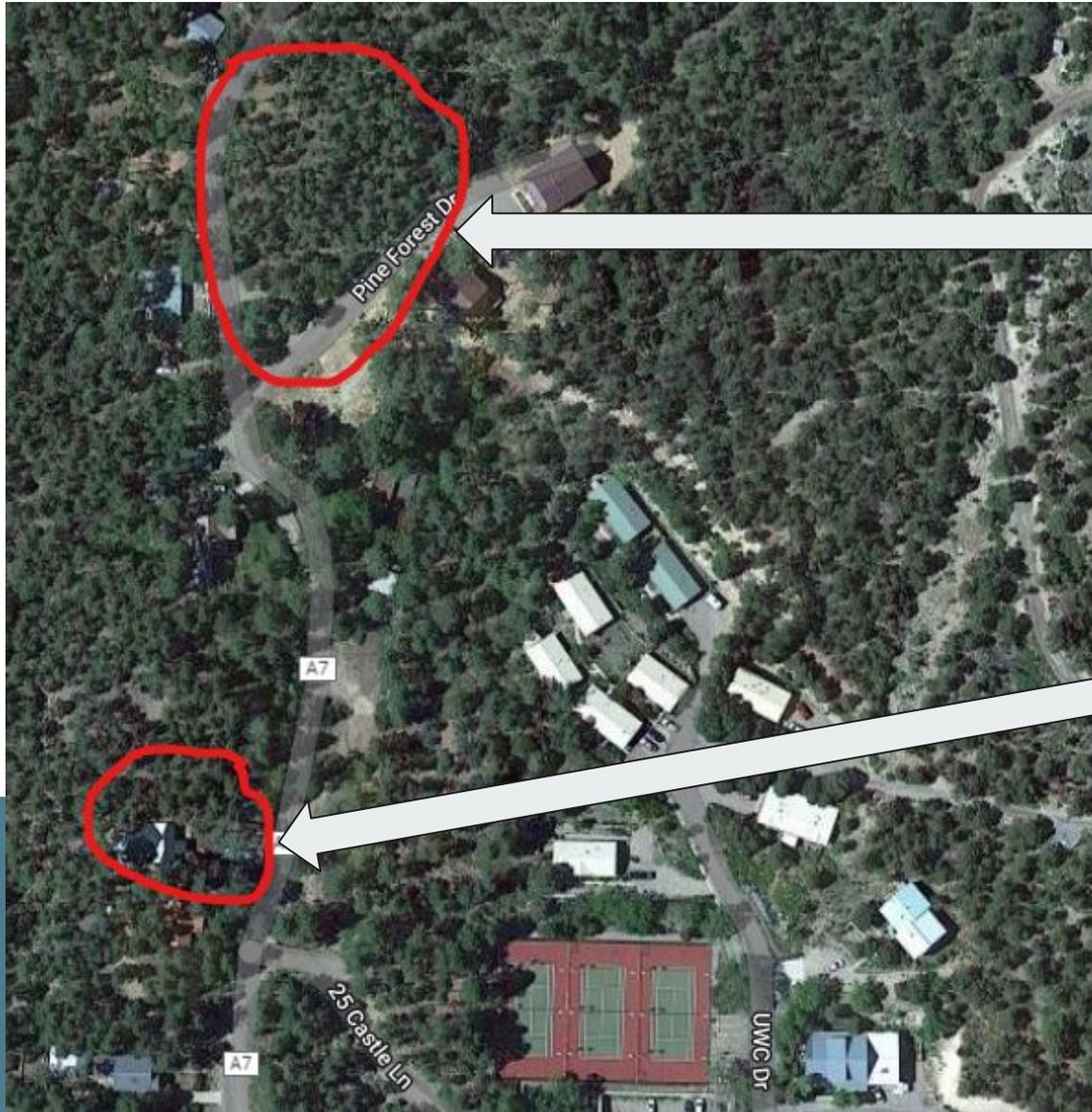


Sasakawa Outdoor Classroom/ Retaining Wall by-product



Outdoor classroom,
with floor layer to be
completed.

Land/Home Purchases



Empty lot purchased in land auction for \$33,860 in January 2022 using cash reserves.

2B/1B "Smith Home" cabin purchased directly from seller for \$206,966 in February 2022 using cash reserves.